

UČNI NAČRT PREDMETA / COURSE SYLLABUS	
Predmet:	Odločitveni modeli, sistemi za podporo odločjanju
Course title:	Decision models, Decision Support Systems

Študijski program in stopnja Study programme and level	Študijska smer Study field	Letnik Academic year	Semester Semester
Kibernetska varnost, magistrski študijski program druge stopnje	-	Prvi	Drugi
Cyber Security, second cycle Masters Study Programme	-	First	Second

Vrsta predmeta / Course type	Izbirni / Elective
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Univerzitetna koda predmeta / University course code:	5-KV-MAG-IP-OMSPO-2021-12-14
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Predavanja Lectures	Seminar Seminar	Vaje Tutorial	Klinične vaje work	Druge oblike študija	Samost. delo Individ. work	ECTS
30	-	20	-	-	100	5

Nosilec predmeta / Lecturer:	izr. prof. dr. Blaž Rodič
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Jeziki / Languages:	Predavanja / Lectures: slovenski, angleški / Slovene, English
	Vaje / Tutorial: slovenski, angleški / Slovene, English

Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti: Študent/študentka mora pred pristopom k izpitu pripraviti in zagovarjati empirično seminarsko nalogu.	Prerequisites: Prior to the exam, the student has to prepare and present seminar work.
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<b>Vsebina:</b>	<b>Content (Syllabus outline):</b>
<ul style="list-style-type: none"> <li>• Uvod v predmet; namen študija predmeta, povezanost predmeta z drugimi predmeti, vsebina študija predmeta, študijska literatura;</li> <li>• Podatek, informacija, znanje, vrste podatkov, lastnosti informacije;</li> <li>• Odločitveni proces: komponente odločanja, faze odločitvenega procesa, modeliranje odločanja;</li> <li>• Metode odločanja v negotovosti in s tveganjem,</li> </ul>	<ul style="list-style-type: none"> <li>• Introduction to the course; the purpose of the study course, the relationship of the object with other objects, the contents of the study course, literature;</li> <li>• Data, information, knowledge, data types, attributes of information;</li> <li>• Decision process: components, phases of the decision process, decision modelling;</li> </ul>

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| <ul style="list-style-type: none"> <li>• Metode odločanja: odločitvena matrika, odločitvena drevesa, diagrami vpliva;</li> <li>• Sistemi za podporo odločanja, strukturirani in nestrukturirani podatkovni viri za poslovno odločanje, skupinsko odločanje, funkcije koristnosti</li> <li>• Oris simulacijskih metodologij (DES, SD; ABM; druge metode);</li> <li>• Zvezna simulacija in sistemski dinamika; pregled orodij; primeri;</li> <li>• Diskretna ali dogodkovno orientirana simulacija; pregled orodij; primeri</li> <li>• Praktični primeri odločitvenih modelov.</li> </ul> | <ul style="list-style-type: none"> <li>• Decision methods for decision making under uncertainty and with risk,</li> <li>• Decision methods: decision matrix, decision trees, diagrams of influence;</li> <li>• Decision support systems, structured and unstructured data sources for business decision-making, group decision making, utility functions;</li> <li>• Outline of simulation methodologies (DES, SD; ABM; other methods);</li> <li>• Continuous simulation and system dynamics; overview of tools; examples;</li> <li>• Discrete or event-oriented simulation; overview of tools; examples;</li> <li>• Decision model examples.</li> </ul> |
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#### **Temeljni literatura in viri / Readings:**

- Howard, R. A. and A. E. Abbas. Foundations of Decision Analysis, Prentice Hall, NY, 2016.
- Sharda, R., Delen, D., Turban, E., Business Intelligence and Analytics: Systems for Decision Support, 10th Edition, Pearson, 2015.
- Borschchev A. (2013) The Big Book of Simulation Modeling. Multimethod Modeling with AnyLogic 6, AnyLogic North America
- Bohanec, M.: Odločanje in modeli, DMFA Založništvo, Ljubljana 2006.
- Hammond, J.S., Keeney, R.L., Raiffa, H., Pometne odločitve: praktični vodnik za sprejemanje boljših odločitev, Gospodarski vestnik, Ljubljana, 2004.

#### **Cilji in kompetence:**

##### **Cilji:**

Glavni cilj predmeta je seznaniti slušatelje s področjem uporabe odločitvenih modelov ter dogodkovne simulacije in sistemski dinamike pri reševanju odločitvenih problemov

Učna enota prispeva k razvoju naslednjih splošnih kompetenc:

- Razumevanje pomena kibernetiske varnosti;
- Sposobnost pridobivanja, selekcije, analize informacij in zmožnost njihove interpretacije za celovito reševanje problemov, izzivov in incidentov s področja kibernetiske varnosti.
- Poznavanje uveljavljenih metodoloških pristopov za

#### **Objectives and competences:**

##### **Objectives:**

Courses main objective is to introduce the application of decision models and discrete simulation and system dynamics at solving of the decision problems

*The instructional unit contributes to the development of the following general competences:*

- Understanding the importance of cyber security;
- The ability to obtain, select, analyze information, as well as to interpret them to comprehensively solve problems, challenges and incidents in the field of cyber security;
- Knowledge of established methodological approaches for security management of modern information systems and networks.

upravljanje varnosti sodobnih informacijskih sistemov in omrežij.

in predmetno-specifične kompetence:

- Obvladovanje metod izdelave večkriterijskih odločitvenih modelov.
- Znanje modeliranja odločitvenih procesov.
- Sposobnost za izvajanje ali podporo pri sprejemanju odločitev v okviru negotovosti.
- Poznavanje in obvladovanje simulacijskih metod in orodij za podporo odločanju.

and subject-specific competences:

- Proficiency in methods for design of multi-criteria decision models;
- Decision process modelling skills;
- Ability to make decisions or support decision making under uncertainty;
- Knowledge and ability to use simulation methods and tools for decision support.

#### Predvideni študijski rezultati:

Znanje in razumevanje:

Študent/študentka ima/obvlada:

- poznavanje elementov odločitvenega procesa;
- poznavanje metod razvoja odločitvenih modelov;
- poznavanje dobrih in slabih strani obstoječih metod in tehnik za podporo odločitvam;
- poznavanje mesta in vloge sodobnih pripomočkov za podporo odločitvenim procesom;
- uporaba simulacijskih modelov kot podporo odločanju.

#### Intended learning outcomes:

Knowledge and understanding:

Students have/master the:

- knowledge of the elements of the decision-making process;
- knowledge of methods development of decision models;
- knowledge of the strengths and weaknesses of existing methods and techniques to support decisions;
- knowledge of place and role of modern tools to support decision-process;
- usage of simulation models for decision support.

#### Metode poučevanja in učenja:

- Predavanja z aktivno udeležbo študentov (razlaga snovi, pogovori, vprašanja, primeri, reševanje problemov);
- Laboratorijske vaje (večkriterijsko odločanje, podpora odločanju, modeliranje in simulacija);
- Individualno delo; študij znanstvene in strokovne literature in priprava empirične seminarске naloge.

#### Learning and teaching methods:

- Lectures with the active participation of students (presentation, discussion, questions, problems, problem solving);
- Laboratory exercises (multi-criteria modelling, decision modelling, simulation modelling);
- Individual work: study of scientific and professional literature and development of empirical seminar work

Delež (v %) /

Načini ocenjevanja:

Weight (in %) **Assessment:**

Način (pisni izpit, ustno izpraševanje, naloge, projekt):		Type (examination, oral, coursework, project):
<ul style="list-style-type: none"> <li>• pisni izpit</li> <li>• empirična seminarška naloga</li> </ul>	50 50	<ul style="list-style-type: none"> <li>• written exam</li> <li>• empirical seminar work</li> </ul>

**Reference nosilca / Lecturer's references:**

- RODIČ, Blaž. Industry 4.0 and the new simulation modelling paradigm. Organizacija : revija za management, informatiko in kadre, ISSN 1318-5454. [Tiskana izd.], aug. 2017, vol. 50, no. 3, str. 193-207, ilustr., doi: 10.1515/orga-2017-0017
- BRELIH, Marjan, RAJKOVIČ, Uroš, RUŽIČ, Tomaž, RODIČ, Blaž, KOZELJ, Daniel. Modelling decision knowledge for the evaluation of water management investment projects. Central European Journal of Operations Research, ISSN 1435-246X, 2018, vol. , iss. , str. [https://link.springer.com/content/pdf/10.1007%2Fs10100-018-0600-5](https://link.springer.com/content/pdf/10.1007%2Fs10100-018-0600-5.pdf), doi: 10.1007/s10100-018-0600-5.
- KANDUČ, Tadej, RODIČ, Blaž. Optimisation of machine layout using a force generated graph algorithm and simulated annealing. International journal of simulation modelling, ISSN 1726-4529, 2016, vol. 15, no. 2, str. 275-287.
- RODIČ, Blaž, BAGGIA, Alenka. Dynamic airport ground crew scheduling using a heuristic scheduling algorithm. International journal of applied mathematics and informatics, ISSN 2074-1278, 2013, vol. 7, iss. 4, str. 153-163.
- RODIČ, Blaž. Mobile agents for distributed decision support systems. The International Scientific Journal of Management Information Systems, ISSN 1452-774X, 2011, vol. 6, no. 1, str. 20-27.
- RODIČ, Blaž, KLJAJIĆ, Miroslav. Accessing distributed data sources with mobile agents and XML. V: JAŠKOVÁ, Mária (ur.). ECON '05 : [selected research papers], (Research works proceedings, ISSN 0862-7908, Vol. 12, 2005). Ostrava: Technical University of Ostrava, Faculty of Economics. 2005, str. 280-287.  
RODIČ, Blaž, KLJAJIĆ, Miroslav. Integracija simulacijskih orodij v e-poslovni informacijski sistem. V: GRIČAR, Jože (ur.). Izboljšanje konkurenčnosti regije z e-poslovanjem, (Organizacija, ISSN 1318-5454, Letn. 37, 2004, št. 3). Kranj: Moderna organizacija. 2004, str. 162-167.
- ŠKRABA, Andrej, BAGGIA, Alenka, RODIČ, Blaž. Application of a group decision support system in the reform of study programmes. V: DONDON, Philippe (ur.). Recent advances in education and modern educational technologies, (Educational technologies series, 9). [S. l.: s. n.]. 2013, str. 128-134.
- RODIČ, Blaž. Issues of e-collaboration and knowledge management in media industries. V: LUGMAYR, Artur (ur.), et al. Information systems and management in media and entertainment industries, (International series on computer entertainment and media technology (Online), ISSN 2364-9488). Cham: Springer. cop. 2016.