

UČNI NAČRT PREDMETA / COURSE SYLLABUS	
Predmet:	Menedžment inovacij
Course title:	Innovation management

Študijski program in stopnja Study programme and level	Študijska smer Study field	Letnik Academic year	Semester Semester
Poslovna informatika, magistrski študijski program druge stopnje	-	Prvi ali drugi	Drugi ali tretji
The second cycle masters study programme Business informatics	-	First or second	Second or third

Vrsta predmeta / Course type	Izbirni/Elective
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Univerzitetna koda predmeta / University course code:	4-PI-MAG-IP-MI-2022-05-27
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Predavanj a Lectures	Seminar Seminar	Vaje Tutorial	Klinične vaje work	Druge oblike študija	Samost. delo Individ. work	ECTS
30	0	20	0	0	100	5

Nosilec predmeta / Lecturer:	Doc. dr. Tamara Besednjak Valič Doc. dr. Alenka Pandiloska Jurak
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Jeziki / Languages:	Predavanja / Lectures: Vaje / Tutorial:	Slovensko / Slovenian, Angleško / English Slovensko / Slovenian, Angleško / English
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Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti: Študent/študentka mora pred pristopom k izpitu pripraviti in zagovarjati portfolio nalog.	Prerequisites: Before entering the exam, student must prepare and defend assignments portfolio.
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Vsebina:	Content (Syllabus outline):
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<p><b>1. TEMELJNI KONCEPTI</b></p> <ul style="list-style-type: none"> <li>• tipi inovacij,</li> <li>• modeli inovacij,</li> <li>• inovacijski procesi.</li> </ul> <p><b>2. RAZVOJ TEHNOLOGIJE; TRGOV IN INDUSTRije:</b></p> <ul style="list-style-type: none"> <li>• tehnološka in industrijska evolucija,</li> <li>• sprejemanje inovacij,</li> <li>• difuzija inovacij,</li> <li>• vstop novih produktov na trg, tržna rast,</li> <li>• odziv konkurence.</li> </ul> <p><b>3. INOVACIJSKI SISTEMI IN PODJETNIŠTVO:</b></p> <ul style="list-style-type: none"> <li>• inovacijski sistem in vloga države,</li> <li>• poslovno okolje za inovacije,</li> <li>• podjetništvo in inovacije,</li> <li>• znanost in tehnološke politike,</li> <li>• prenos tehnologij,</li> <li>• podjetniške politike.</li> </ul> <p><b>4. DIFUZIJA TEHNOLOGIJ IN INOVACIJ:</b></p> <ul style="list-style-type: none"> <li>• od inovacije do uporabnega produkta,</li> <li>• inovativni novi produkti in potrošniški vzorci (crowdsourcing, uporabniki kot inovatorji v virtualnem svetu),</li> <li>• teorije difuzije inovacij (Beacon products, Seasonality in innovation diffusion; The Bass Diffusion Model).</li> </ul> <p><b>5. INOVACIJE ZNOTRAJ PODJETJA:</b></p> <ul style="list-style-type: none"> <li>• organizacije in inovacije, dilema upravljanja inovacij, inovacije in nizkotehnološki sektorji,</li> <li>• raznolikost industrijskih podjetij - klasifikacija,</li> <li>• Organizacijske strukture in inovacije,</li> <li>• vloga posameznika znotraj inovacijskih procesov,</li> <li>• IKT sistemi in njihov vpliv na inovacije</li> <li>• upravljalski sistemi za inovacije.</li> </ul>	<p><b>1. BASIC CONCEPTS:</b></p> <ul style="list-style-type: none"> <li>• innovation types,</li> <li>• models of innovation,</li> <li>• innovation processes.</li> </ul> <p><b>2. TECHNOLOGY, MARKET AND INDUSTRIAL DEVELOPMENT:</b></p> <ul style="list-style-type: none"> <li>• technological and industrial evolution,</li> <li>• embracing the innovation,</li> <li>• diffusion of innovation,</li> <li>• new product market placement, market growth,</li> <li>• responses of the competition.</li> </ul> <p><b>3. INNOVATION SYSTEMS AND ENTREPRENEURSHIP:</b></p> <ul style="list-style-type: none"> <li>• innovation system and the role of the state,</li> <li>• business environment for innovation,</li> <li>• entrepreneurship and innovation,</li> <li>• science and technology policy</li> <li>• entrepreneurial policy.</li> </ul> <p><b>4. DIFFUSION OF TECHNOLOGIES AND INNOVATION:</b></p> <ul style="list-style-type: none"> <li>• from innovation to final product,</li> <li>• innovative new products and entrepreneurial patterns (crowd sourcing, users as innovators in virtual world),</li> <li>• theories of innovation diffusion (Beacon products, Seasonality and innovation diffusion; The Bass Diffusion Model).</li> </ul> <p><b>5. INTERORGANISATIONAL INNOVATION:</b></p> <ul style="list-style-type: none"> <li>• organisations and innovation, managing innovation, innovation in low-tech sectors,</li> <li>• diversity of industry organisations – classification,</li> <li>• organisational structures and innovation,</li> <li>• role of individual within innovation processes,</li> </ul>
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<p><b>6. ODPRETE INOVACIJE IN PRENOS TEHNOLOGIJ:</b></p> <ul style="list-style-type: none"> <li>• intelektualna lastnina,</li> <li>• uvod v patente,</li> <li>• uporaba patentov pri upravljanju inovacij,</li> <li>• modeli prenosa tehnologij.</li> </ul> <p><b>7. UPRAVLJANJE RAZVOJA NOVEGA PRODUKTA</b></p> <ul style="list-style-type: none"> <li>• novi produkt kot projekt,</li> <li>• ključne upravljaljske aktivnosti,</li> <li>• prototipiranje,</li> <li>• testiranje na trgu in med potrošniki.</li> </ul>	<ul style="list-style-type: none"> <li>• ICT systems and its impact on innovation,</li> <li>• innovation management tools.</li> </ul> <p><b>6. OPEN INNOVATION AND TECHNOLOGY TRANSFER:</b></p> <ul style="list-style-type: none"> <li>• intellectual property,</li> <li>• introduction to patents,</li> <li>• using patents in innovation management,</li> <li>• models of technology transfer.</li> </ul> <p><b>7. MANAGING NEW PRODUCT DEVELOPMENT:</b></p> <ul style="list-style-type: none"> <li>• new product as a project,</li> <li>• key managing activities,</li> <li>• prototyping,</li> <li>• consumer market testing.</li> </ul>
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#### **Temeljni literatura in viri / Readings:**

- Trott, Paul (2017) Innovation management and new product development, Pearson, 6th edition (spletna monografija/online book)
- Modic, D., Damij, N. (2018) Towards intellectual property rights management: backoffice and front office perspectives, Palgrave Macmillan.
- Seljak, I. (2016) Embedded business model innovation in the European automotive industry: business model innovation as dynamic capabilities within a moderately dynamic industry, IEDS – Bled School of Management, Fakulteta za podiplomski študij managementa.
- Chesbrough, Henry W, Vanhaverbeke, W, West, J. D (2013) Open innovation: researching a new paradigm, Oxford University Press.
- Različni internetni viri / different internet sources.
- Dodatna literatura s strani nosilca / additional literature proposed by lecturer.
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#### **Cilji in kompetence:**

##### **SPLOŠNE KOMPETENCE:**

- Sposobnost pridobivanja, selekcije, ocenjevanja in umeščanja novih informacij in zmožnost njihove interpretacije za reševanje poslovnih problemov.
- Uporaba uveljavljenih metodoloških pristopov za upravljanje sodobnih poslovnih sistemov.

#### **Objectives and competences:**

##### **GENERAL COMPETENCES:**

- The ability to obtain, select, evaluate and embed the new information, as well as to interpret them to solve business problems.
- Usage of established methodological approaches for managing modern business systems.
- General overview understanding of the digitalization of business.

- Splošen pregled nad razumevanje digitalizacije digitalizacijo posovanja.
- Sposobnost analize in pretvorbe realnega poslovnega problema v obliki lažje predstavljivega poslovnega modela.
- Sposobnost fleksibilne uporabe znanja v praksi.
- Prizadevanje za kakovost strokovnega dela skozi avtonomnost, samoiniciativnost, (samo)kritičnost, (samo)refleksivnost in (samo)evalviranje.

**PREDMETNO-SPECIFIČNE KOMPETENCE:**

- sposobnost interdisciplinarnega mišljenja za lažje upravljanje podprtih inovacij in prenosa tehnologij
- sposobnost učenja na osnovi relevantnih virov z namenom upravljanja razvoja novega produkt
- uporaba in kombiniranje znanj različnih disciplinarnih področij za razumevanje delovanja inovacijskih sistemov in pomena podjetništva znotraj inovacijskih sistemov;
- sposobnost argumentacije inovacij kot orodja za doseganje dodane vrednosti produktov in konkurenčnih prednosti organizacije

- The ability to analyze and transform a real business problem into a simplified business model.
- The ability of flexible usage of knowledge in practice.
- Striving for the quality of professional work through autonomy, self-initiative, as well as (self-)criticism, (self-)reflection and (self)evaluation.

**SUBJECT-SPECIFIC COMPETENCES:**

- the ability of interdisciplinary thinking to facilitate the management of supported innovation and technology transfer
- ability to learn based on relevant sources in order to manage the development of a new product
- applying and combining knowledge of different disciplinary areas to understand the functioning of innovation systems and the importance of entrepreneurship within innovation systems;
- ability to argue on innovation as a tool for reaching added value of products and competitive advantage of the organization

**Predvideni študijski rezultati:**

Študenti bodo zmožni:

- analizirati pomen in večplastnost inovacij ter načrtovati upravljanje inovacij;
- vrednotiti vlogo in pomen podjetništva znotraj inovacijskega sistema;
- uporabiti sodobne pristope, modele in orodja za izboljševanje procesa difuzije inovacij in odprtih inovacij;

**Intended learning outcomes:**

- Students will be able to:analyze the importance and complexity of innovation and innovation management;
- to evaluate and understanding of role and importance of entrepreneurship within innovation system;
- application of contemporary approaches, models and tools for

<ul style="list-style-type: none"> <li>• aplicirati aktualna dogajanja na področju inovacijskih politik in upravljanja z inovacijami;</li> <li>• refleksije kompleksnosti strokovnih in družbenih nalog zaposlenih pri obvladovanju inovacij v podjetjih;</li> <li>• umestiti menedžment inovacij v širši družbeni, kulturni in vrednotni konteksti in zmožnost integracije znanja za obvladovanje kompleksnosti.</li> </ul>	<p>improving the process of diffusion of innovation and innovation management;</p> <ul style="list-style-type: none"> <li>• application of the contemporary and current developments in the field of innovation policy and open innovation;</li> <li>• reflection of the complexity of professional and social duties of employees in managing innovation in companies;</li> <li>• place innovation management in the broader social, cultural and value contexts and able to integrate knowledge and handle complexity.</li> </ul>
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#### **Metode poučevanja in učenja:**

- Predavanja z aktivno udeležbo študentov (metoda razgovora, metoda opazovanja, metoda viharjenja možganov, metoda ovrednotenja dela, debata, metoda sinteze);
- Seminarske vaje v povezavi s prakso (projektno delo, timsko delo, delo v dvojicah, individualno delo);
- Uporaba spletnne učilnice oziroma drugih sodobnih IKT orodij;
- Konzultacije (pogovori, dodatna razlaga, obravnava specifičnih vprašanj).

#### **Learning and teaching methods:**

- Lectures with active participation of students (method of discussion, observation method, brainstorming method, work evaluation method, debate, synthesis method);
- Seminar tutorial in relationship with practice (project and team work, work in pairs, individual work);
- Use of online classroom or other contemporary ICT tools;
- Consultation (discussion, additional explanation, dealing with specific issues).

#### **Načini ocenjevanja:**

Delež (v %) /  
Weight (in  
%)

#### **Assessment:**

<p>Načini:</p> <ul style="list-style-type: none"> <li>• Pisni izpit</li> <li>• Portfolio nalog s poročili seminarskega dela na vajah ter zagovor portfolia</li> </ul> <p>Ocenjevalna lestvica – skladno s Pravilnikom o preverjanju in ocenjevanju znanja.</p>	<p>50%</p> <p>50%</p>	<p>Types:</p> <ul style="list-style-type: none"> <li>• Written examination</li> <li>• Assignments portfolio, portfolio defence</li> </ul> <p>Grading is in accordance with the Faculty's evaluation.</p>
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### **Reference nosilca / Lecturer's references:**

- BESEDNJAK VALIČ, Tamara, KOLAR, Janez, LAMUT, Urša. Fighting the big bad wolf of global trends : technology transfer between HPC centres and SMEs. Digital policy, regulation and governance. 2021, vol. , iss. , 15 str., ilustr. ISSN 2398-5038.
- BESEDNJAK VALIČ, Tamara, KOLAR, Janez, LAMUT, Urša. Three scenarios of innovation and technology transfer : the case of key enabling technologies in the Danube Region. Journal of engineering and applied sciences. 2020, vol. 15, iss. 21, str. 3619-3623
- BESEDNJAK VALIČ, Tamara. Innovation, Digitalisation, and the HPC in the Danube Region. V: RONČEVIĆ, Borut (ur.), COSCODARU, Raluca (ur.), FRIC, Urška (ur.). Go with the flow : high performance computing and innovations in the Danube region. London; Budapest; Ljubljana: Vega Press, cop. 2019. Str. 22-46, ilustr. ISBN 978-1-909736-11-5.
- BESEDNJAK VALIČ, Tamara. Open innovation and its impacts to interorganizational stability: a social fields perspective addressing the sustainable growth in regional context. In RONČEVIĆ, Borut (ur.), CEPOI, Victor (ur.) Technologies and innovations in regional development: European Union and its Strategies. Peter Lang (forthcoming)
- MODIC, Dolores, HAFNER, Ana, BESEDNJAK VALIČ, Tamara. Every woman is a vessel: An exploratory study on gender and academic entrepreneurship in a nascent technology transfer system. V AZAGRA-CARO, Joaquin (ur.), D'ESTE, Pablo (ur.), BARBERA-TOMAS, David (ur.) University-Industry Knowledge Interactions – People, Tensions and Impact. Springer International Publishing, (forthcoming)
- KOLAR, Janez, BESEDNJAK VALIČ, Tamara. Social Aspects of technology diffusion. Danube Region HPC Case. Vega Press, London (forthcoming)
- RONČEVIĆ, Borut, BESEDNJAK VALIČ, Tamara. How to think about regional development agencies as a sociologist. The social sciences. [Online ed.]. 2019, vol. 14, iss. 9, str. 326-334, ilustr. ISSN 1993-6125.
- RONČEVIĆ, Borut, ŠUŠTERŠIČ, Janez, WOSTNER, Peter, BESEDNJAK VALIČ, Tamara. Quo vadis Slovenia? Between framework conditions and internal capabilities. Managing global transitions : international research journal. [Tiskana izd.]. Winter 2010, vol. 8, no. 4, str. 353-380, ilustr., tabele. ISSN 1581-6311.
- PANDILOSKA JURAK, Alenka. The importance of high-tech companies for EU economy : overview and the EU grand strategies perspective. Research in social change. Sep. 2020, vol. 12, iss. 3, str. 32-52, ilustr. ISSN 1855-4202

- PANDILOSKA JURAK, Alenka. Local economic normative and human resource activities analysis in practice. Innovative issues and approaches in social sciences. 2010, vol. 3, no. 3, str. 29-49. ISSN 1855-0541.
- PANDILOSKA JURAK, Alenka. Menedžment človeških virov v javnem sektorju = Human resouce management in public sector. Raziskave in razprave. 2008, letn. 1, št. 1-3, str. 63-88. ISSN 1855-6280.
- BUKOVEC, Boris (urednik), PINTERIČ, Uroš (urednik), PANDILOSKA JURAK, Alenka (urednik). Uveljavljanje univerzalne odličnosti kot odgovor na izzive sedanjosti in prihodnosti. V Novem mestu: Fakulteta za organizacijske študije, 2009. 214 str., ilustr. ISBN 978-961-92652-0-8.